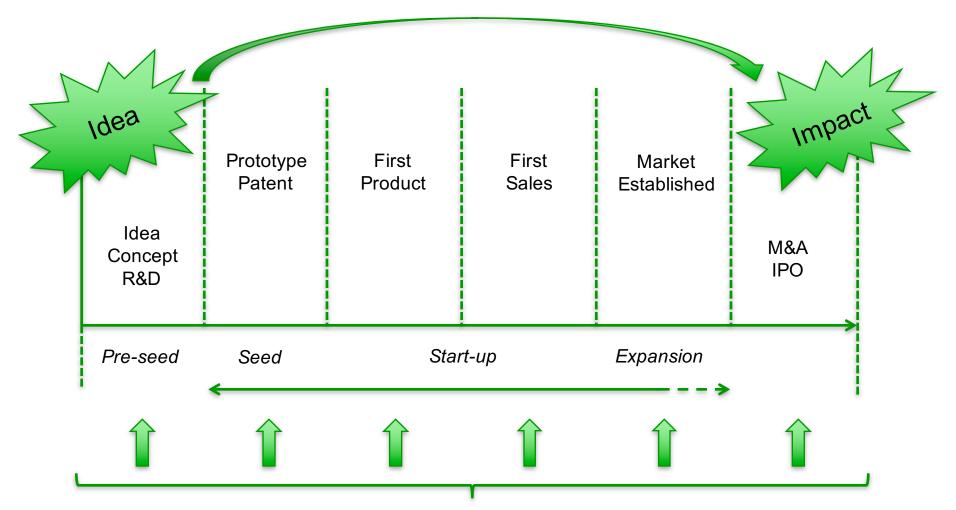


#### INTRODUCTION

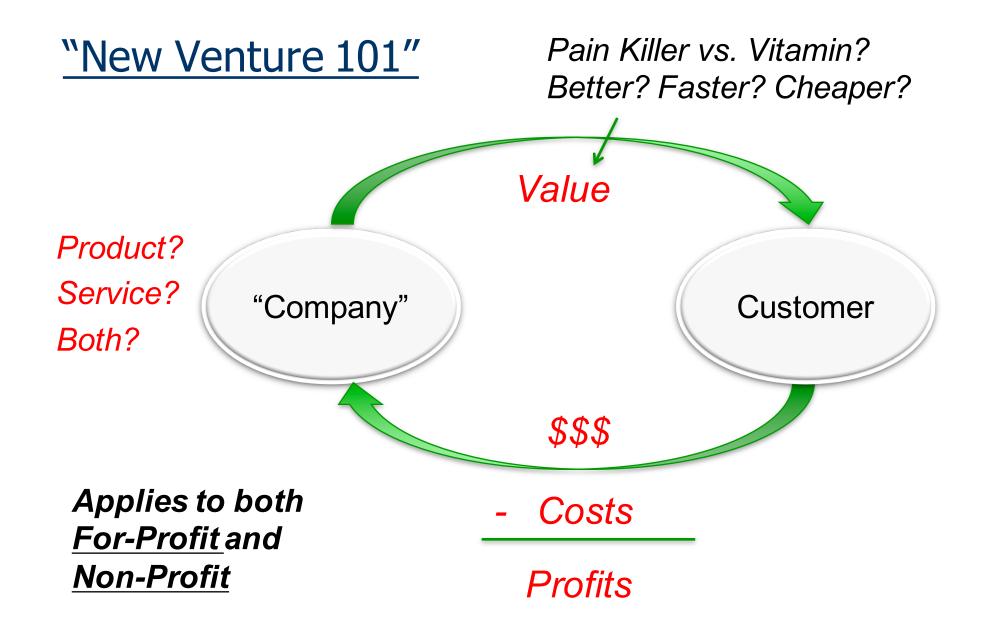
# Assessing Opportunities & Value Proposition

Tom O'Donnell 2/16/2016

#### New Venture Timeline

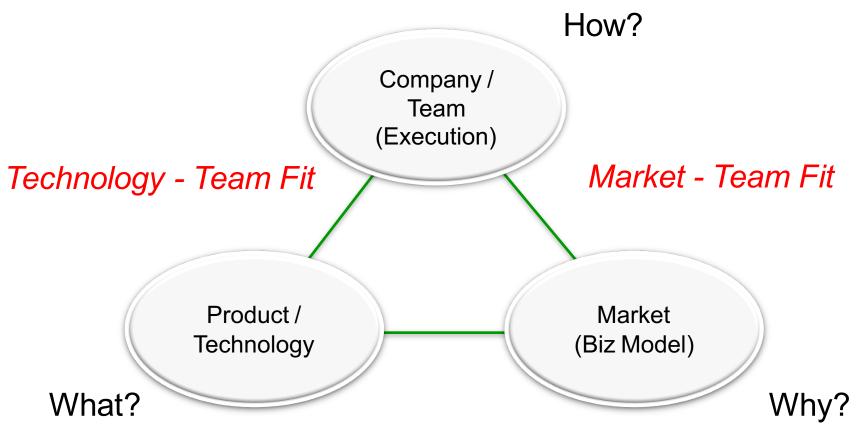


Product / Technology, Market, Team / Execution & Legal / Regulatory Risks



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### Venture Development: 3 Parallel Tracks



Product – Market Fit (Value Proposition & Value Chain Position)

# **Key Stakeholders Perspectives**

- Investors & Financial Backers
- Customers
- Partners
- Employees
- Gov't Agencies & Regulators

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#### What Characterizes a Value Proposition?

Value propositions describe the WHAT you are providing, to WHOM you are providing it, and HOW it solves the customer's problem

...and WHY it is better, faster and / or cheaper than competitive offerings (i.e., <u>differentiated</u> <u>offering</u>)

#### Value Proposition Mad Lib

We sell A {our product} to B {your customer: the person or entity who will pay you money}.\*

Our customer has a problem and it is **C** {describe the problem}.

We solve this problem by **D** {describe how you solve their problem <u>AND WITH WHAT DIFFERENTIATORS</u>! }

\* If you are not actually selling a product right now, speak as if you are. Most of you are not yet selling a product.

#### Exercise #1: Value Proposition Presentations

We sell A {our product} to B {your customer: the person or entity who will pay you money}.\*

Our customer has a problem and it is **C** {describe the problem}.

We solve this problem by **D** {describe how you solve their problem AND WITH WHAT DIFFERENTIATORS! }

Are they succinct about their product?

Are they specific about who their customer is?

Are they convincing about the problem? And is this a problem for their customer...or is it some other problem?

Are they addressing the problem with their solution?

Do they differentiate their product ("faster, better, cheaper" etc.) and do they quantify those differentiators (25% cheaper, 10% faster etc.)?

# **Market Positioning**

- Who are your customers? End users?
- Who are your suppliers? Strategic partners?
- What is your position(s) in the industry value chain?
- How do you capture the optimum value from the value chain?

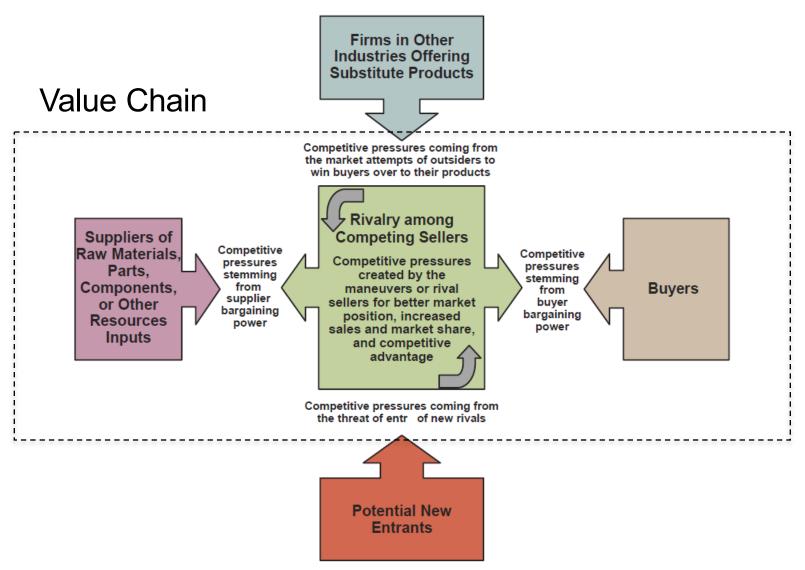
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#### Customer Segments

- •What kinds of customers do you serve?
- •For whom are you fulfilling a need?
- •Does the value proposition fit their needs?

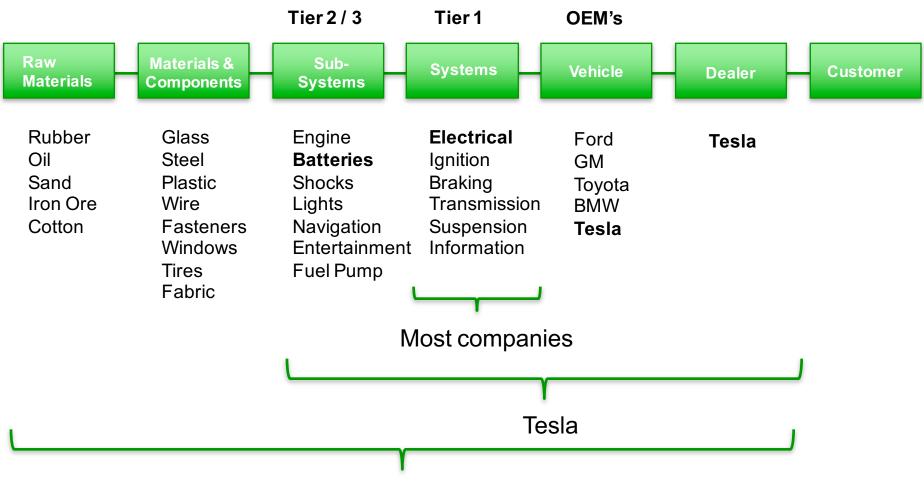
Example: Flubber!!

# **Industry Dynamics**



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## Value Chain: Automotive Industry



Ford (circa 1920's)