The police department in Chelsea, Massachusetts was awarded funding by the US Bureau of Justice Assistance (BJA) to design and implement interventions that would:

1) reduce crime, victimization, recidivism, and youth offending;
2) increase trust in police responsiveness and residents’ perception of safety;
3) reduce elevated risk situations for individuals and families; and
4) increase pedestrian use of the downtown business district.

City leaders included: Chelsea Police Department, city employees, chamber of commerce, social service agencies, local non-profits, and more.

Build it and they won’t come.

City leaders’ visions for revitalization can undermine community planning by marginalizing resident input and expertise.

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